

**Now, for tomorrow**



# Township of Douro-Dummer

**Comparative Analysis  
December 31, 2020**

**Council Presentation  
June 20, 2023**

# Independent Auditor's Report

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the Township of Douro-Dummer as at December 31, 2020, and the results of its operations and cash flows for the year then ended in accordance with Canadian Public Sector Accounting Standards.

# Audit Procedures

## Review of minutes of council

### Substantive Testing

- Sampling
- Analytical review
- Management estimates

### Systems documentation and related control testing

- Revenues
- Disbursements
- Payroll
- Journal entries

# Audit Overview – Matters of Communication

## **Audit is complete pending:**

- Council approval of financial statements
- Receipt of signed representation letter
- Receipt of legal letters

## **No significant difficulties encountered during the course of our audit procedures:**

- No changes to initial audit plan
- Time delays in audit due to changes in staff
- Excellent cooperation from management and staff
- Note for the uncertainty caused by COVID-19

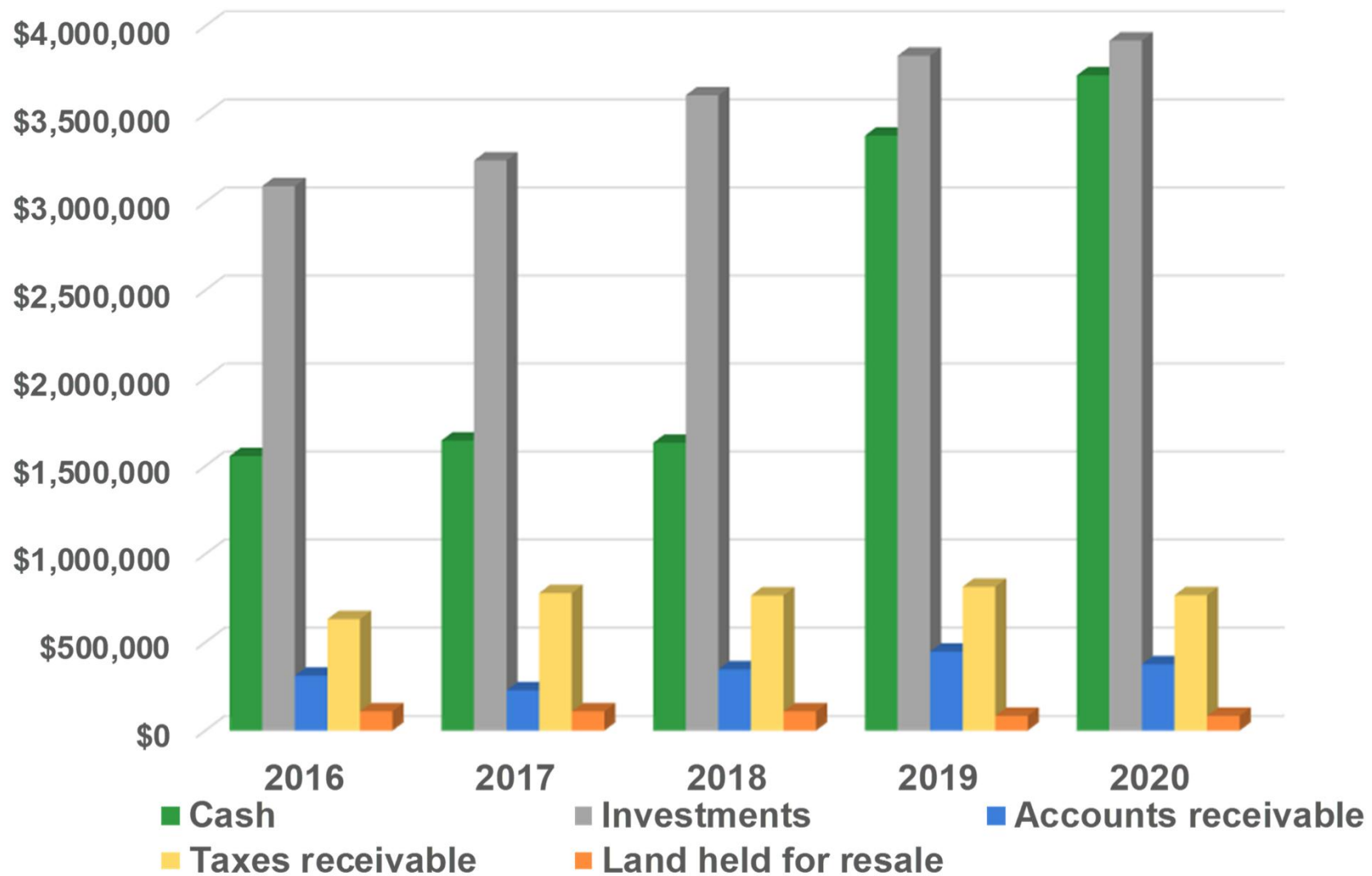
## **Uncorrected audit difference noted:**

- Accounts payable understated by \$35,545
- Investments understated by \$12,272
- Salary accrual understated by \$10,144

# Financial Assets at December 31<sup>st</sup>

	<b>2020</b>	<b>2019</b>	<b>2018</b>	<b>2017</b>	<b>2016</b>
Cash	\$ 3,720,339	\$ 3,377,861	\$ 1,633,242	\$ 1,646,414	\$ 1,557,851
Investments	\$ 3,918,109	\$ 3,831,800	\$ 3,607,252	\$ 3,236,802	\$ 3,091,662
Accounts receivable	\$ 376,104	\$ 447,569	\$ 346,710	\$ 228,201	\$ 311,000
Taxes receivable	\$ 767,080	\$ 814,832	\$ 765,683	\$ 779,620	\$ 631,902
Land held for resale	\$ 83,487	\$ 83,487	\$ 108,619	\$ 108,619	\$ 108,619
	<u>\$ 8,865,119</u>	<u>\$ 8,555,549</u>	<u>\$ 6,461,506</u>	<u>\$ 5,999,656</u>	<u>\$ 5,701,034</u>

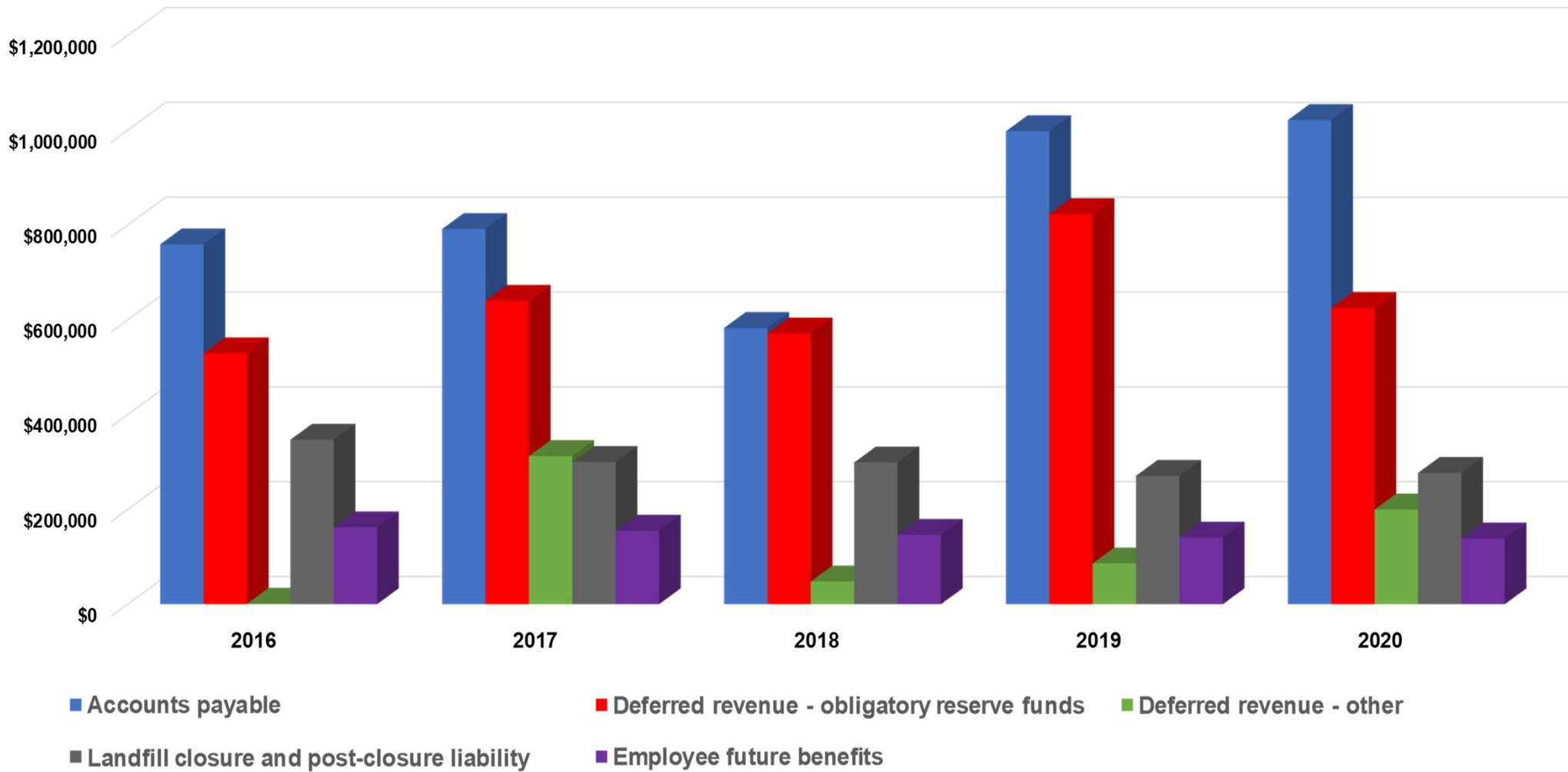
# Financial Assets at December 31<sup>st</sup>



# Financial Liabilities as at December 31<sup>st</sup>

	2020	2019	2018	2017	2016
Accounts payable	\$ 1,021,369	\$ 997,922	\$ 582,762	\$ 791,504	\$ 759,224
Deferred revenue - obligatory reserve funds	\$ 625,177	\$ 822,830	\$ 571,123	\$ 640,142	\$ 529,369
Deferred revenue - other	\$ 199,925	\$ 86,167	\$ 48,039	\$ 312,471	\$ 1,000
Landfill closure and post-closure liability	\$ 277,000	\$ 271,000	\$ 299,000	\$ 300,000	\$ 347,000
Employee future benefits	\$ 138,681	\$ 140,745	\$ 146,334	\$ 155,027	\$ 162,285
	<u>\$ 2,262,152</u>	<u>\$ 2,318,664</u>	<u>\$ 1,647,258</u>	<u>\$ 2,199,144</u>	<u>\$ 1,798,878</u>

# Financial Liabilities as at December 31<sup>st</sup>





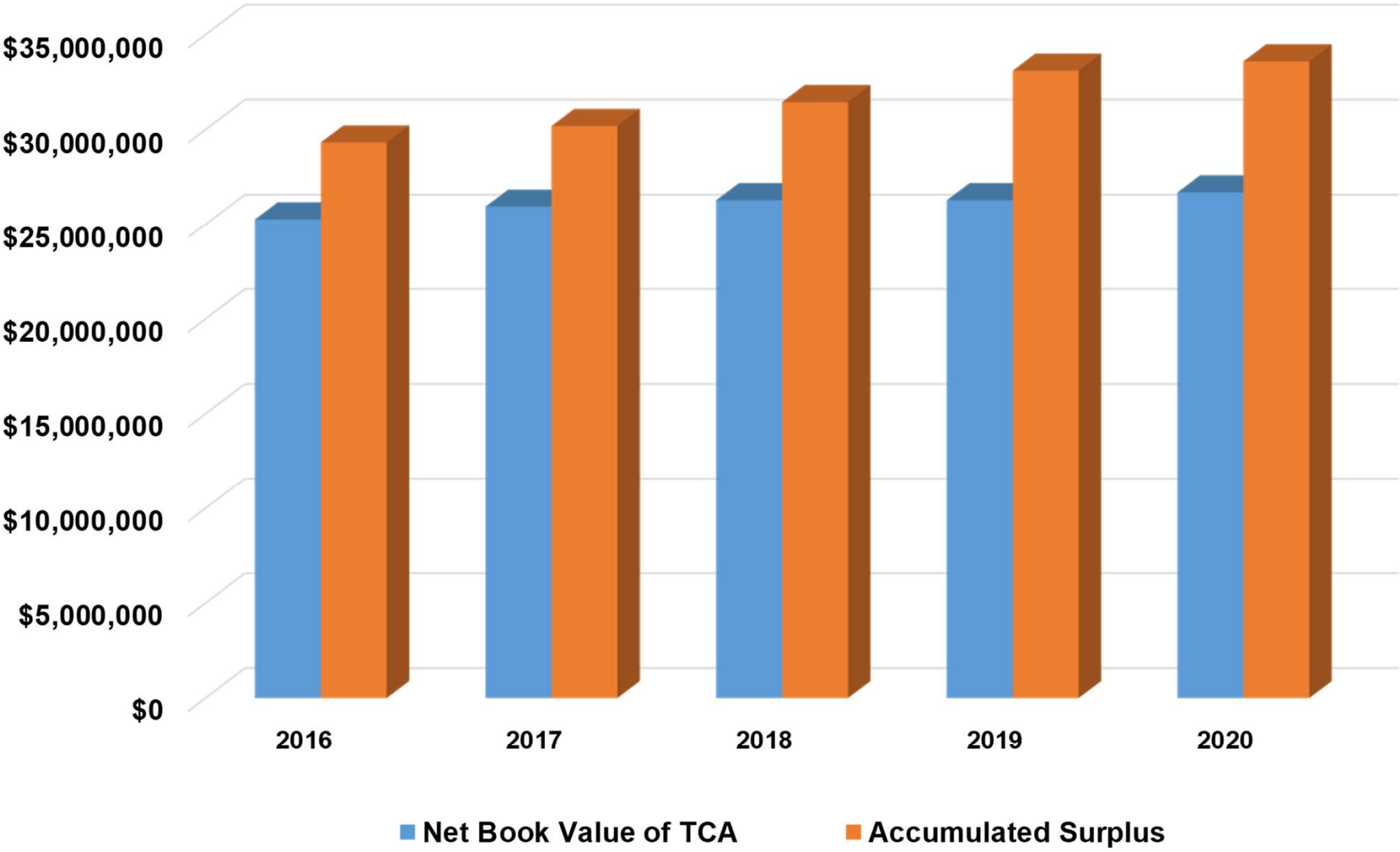
# Non-Financial Assets as at December 31<sup>st</sup>

	2020	2019
<b>Net Financial Assets</b>	\$ 6,602,967	\$ 6,236,885
<b>Non-Financial Assets</b>		
Tangible capital assets	26,696,918	26,285,611
Prepaid expenses	18,143	19,277
Inventories of materials and supplies	272,771	558,426
	<u>\$ 33,590,799</u>	<u>\$ 33,100,199</u>

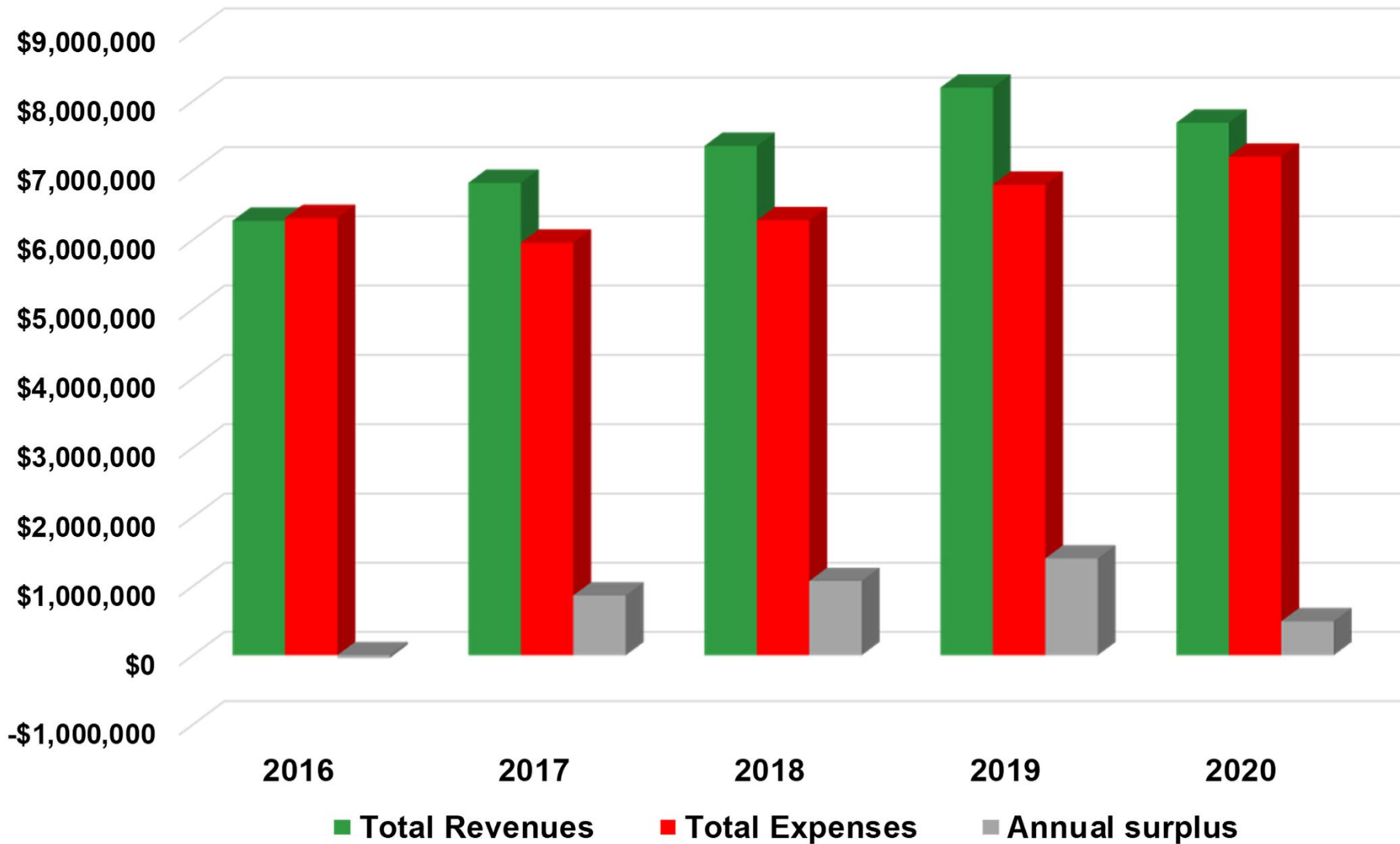
# Consolidated Statement of Operations

	<b>2020 Budget</b>	<b>2020 Actual</b>	<b>2019 Actual</b>
Total Revenues	\$ 8,300,691	\$ 7,688,093	\$ 8,192,544
Total Expenses	7,327,414	7,197,493	6,792,950
PSAB Annual surplus	<u>973,277</u>	<u>490,600</u>	<u>1,399,594</u>
<b>Accumulated Surplus - Beginning</b>		<u>33,100,199</u>	<u>31,700,605</u>
<b>Accumulated Surplus - Ending</b>		<u>\$ 33,590,799</u>	<u>\$ 33,100,199</u>
<b>Operating Surplus Reconciliation</b>	<b>\$ 973,277</b>	<b>\$ 490,600</b>	<b>\$ 1,399,594</b>
Amortization of tangible capital assets	1,250,596	1,516,685	1,250,596
Purchase of tangible capital assets	(3,298,553)	(2,042,573)	(1,008,964)
Loss/(gain) on disposal of tangible capital assets	-	97,931	(178,042)
Proceeds on sale of tangible capital assets	-	16,650	187,864
Change in landfill closure and post-closure liability	-	6,000	(28,000)
Change in unfunded employee benefits	-	(2,064)	(5,589)
Change in library surplus/deficit	-	(6,871)	14,606
Change in unfinanced capital	-	92,871	-
Transfer to reserves and reserve funds	(1,112,219)	(1,247,094)	(2,056,295)
Transfer from reserves and reserve funds	2,186,899	1,077,865	399,098
Change in land held for resale	-	-	25,132

# Accumulated Surplus and Tangible Capital Assets



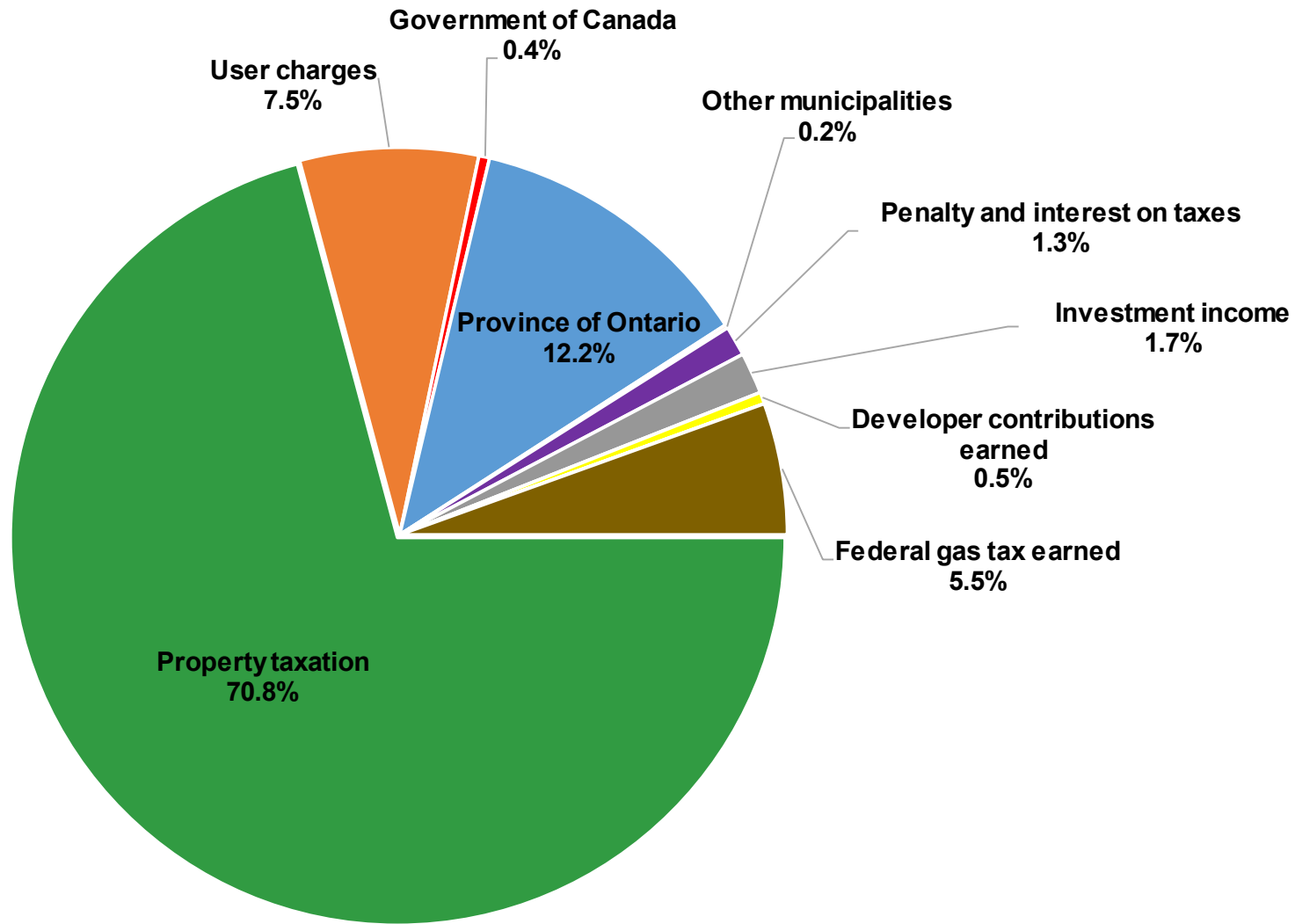
# Total Revenues, Expenses, and Annual Surplus



# Financial Activities – Revenues

	<b>2020 Budget</b>	<b>2020 Actual</b>	<b>2019 Actual</b>
Property taxation	\$ 5,521,567	\$ 5,514,714	\$ 5,050,145
User charges	934,553	580,290	943,304
Government of Canada	-	33,611	30,631
Province of Ontario	1,146,207	946,594	1,364,642
Other municipalities	10,400	12,350	11,100
Penalty and interest on taxes	120,129	97,879	125,571
Investment income	135,000	133,154	160,436
Donations	20,481	183	33,587
Developer contributions earned	174,000	39,484	125,000
Parkland fees earned	7,000	-	4,058
Federal gas tax earned	231,354	427,765	121,454
Gain/(loss) on disposal of tangible capital assets	-	(97,931)	178,042
Other	-	-	44,574
<b>Total Revenues</b>	<b><u>\$ 8,300,691</u></b>	<b><u>\$ 7,688,093</u></b>	<b><u>\$ 8,192,544</u></b>

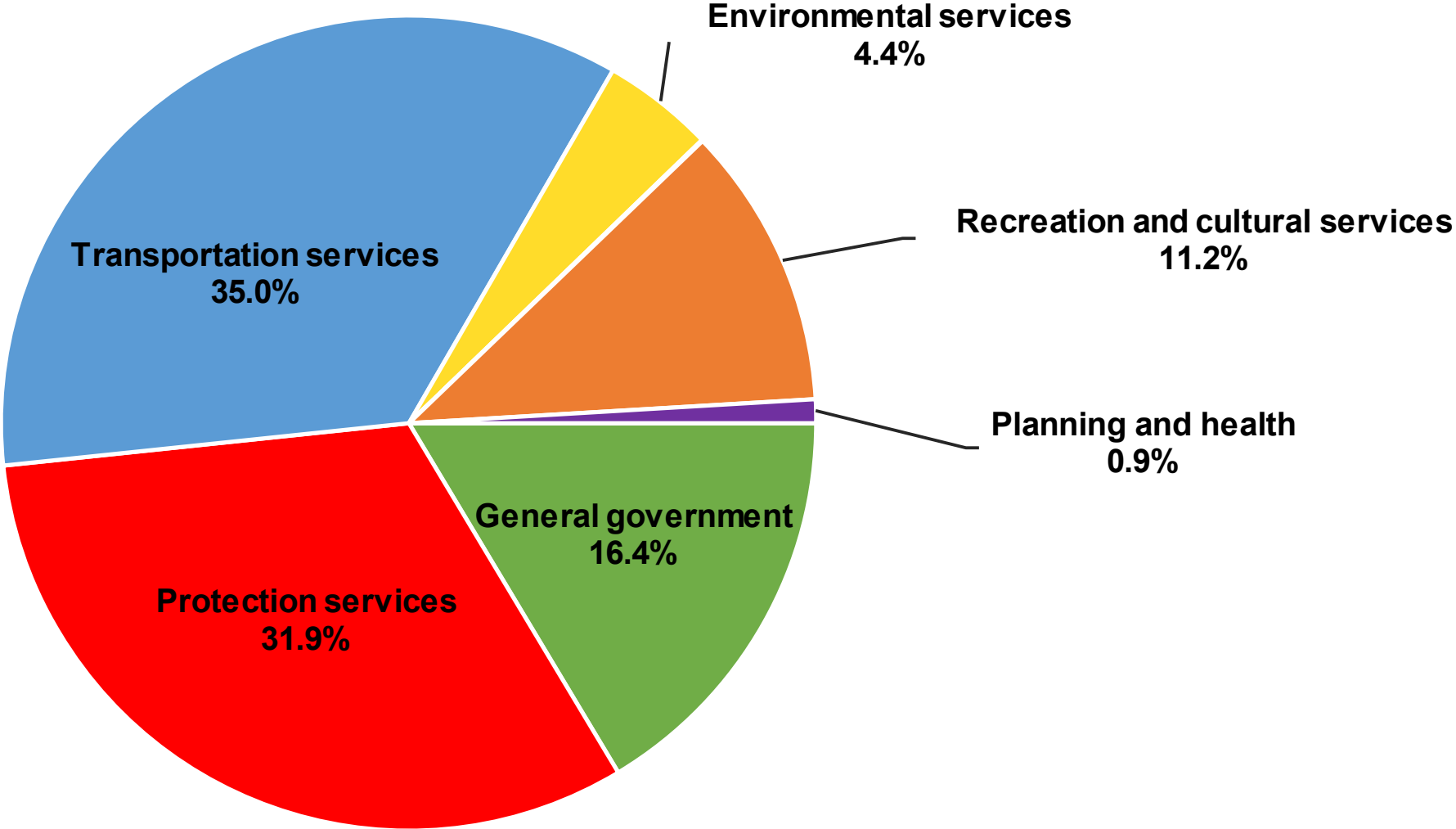
# Financial Activities – Revenues



# Financial Activities – Expenses

	<b>2020 Budget</b>	<b>2020 Actual</b>	<b>2019 Actual</b>
General government	\$ 1,389,427	\$ 1,180,069	\$ 1,207,462
Protection services	2,252,563	2,299,227	2,091,183
Transportation services	2,238,418	2,520,548	2,249,802
Environmental services	316,258	318,192	265,992
Health services	4,136	3,026	2,935
Recreation and cultural services	976,326	808,630	901,121
Planning and health	150,286	67,801	74,455
<b>Total Expenses</b>	<b>\$ 7,327,414</b>	<b>\$ 7,197,493</b>	<b>\$ 6,792,950</b>

# Financial Activities – Expenses

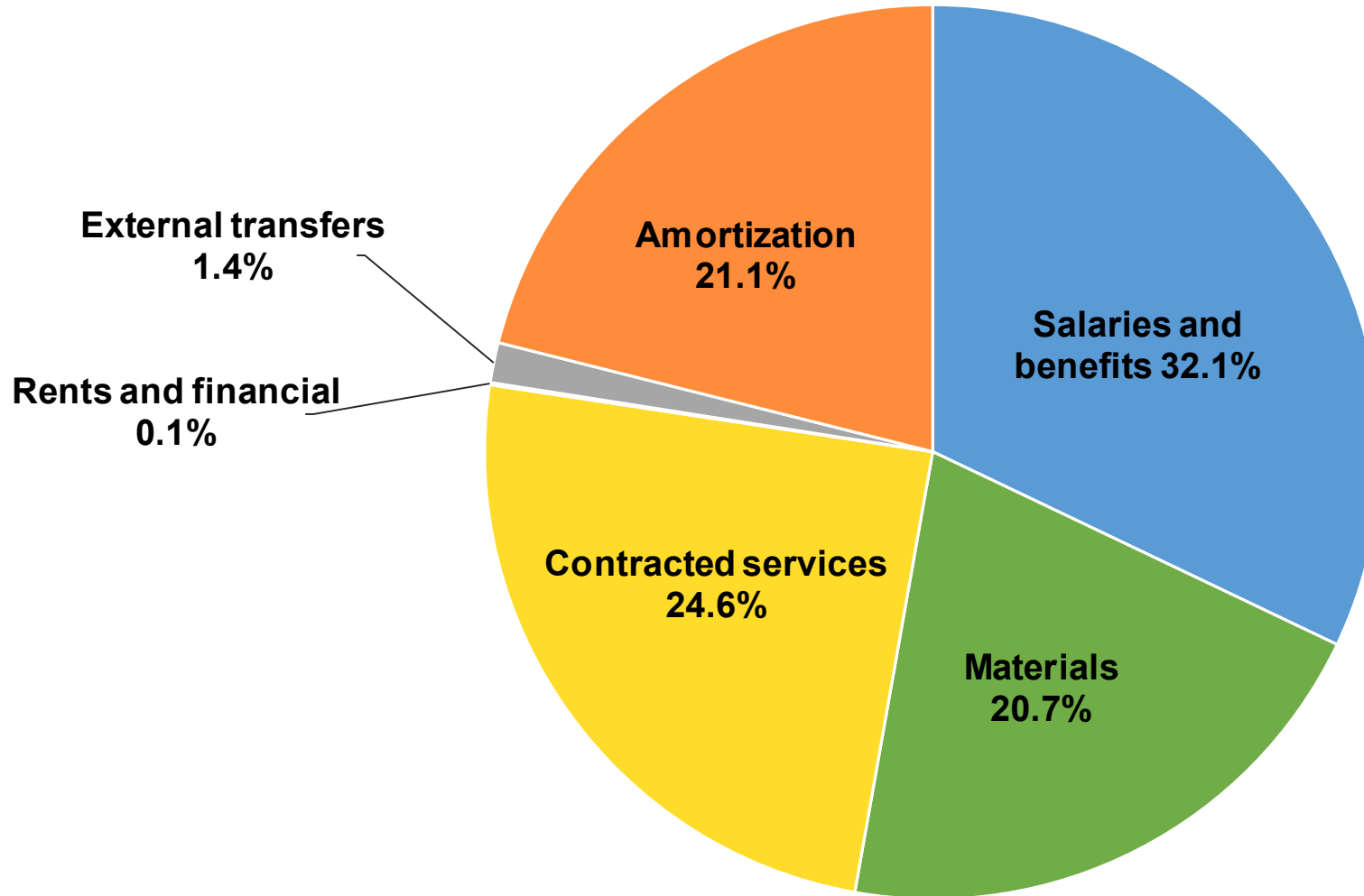




# Expenses – Segmented Information

	<b>2020</b>	<b>2020</b>	<b>2019</b>
	<b>Budget</b>	<b>Actual</b>	<b>Actual</b>
Salaries and benefits	\$ 2,481,174	\$ 2,308,519	\$ 2,202,120
Materials	1,807,212	1,490,244	1,656,154
Contracted services	1,674,976	1,771,919	1,578,032
Rents and financial	6,595	6,545	4,395
External transfers	106,861	103,581	101,653
Amortization	1,250,596	1,516,685	1,250,596
Total Expenses	<u>\$ 7,327,414</u>	<u>\$ 7,197,493</u>	<u>\$ 6,792,950</u>

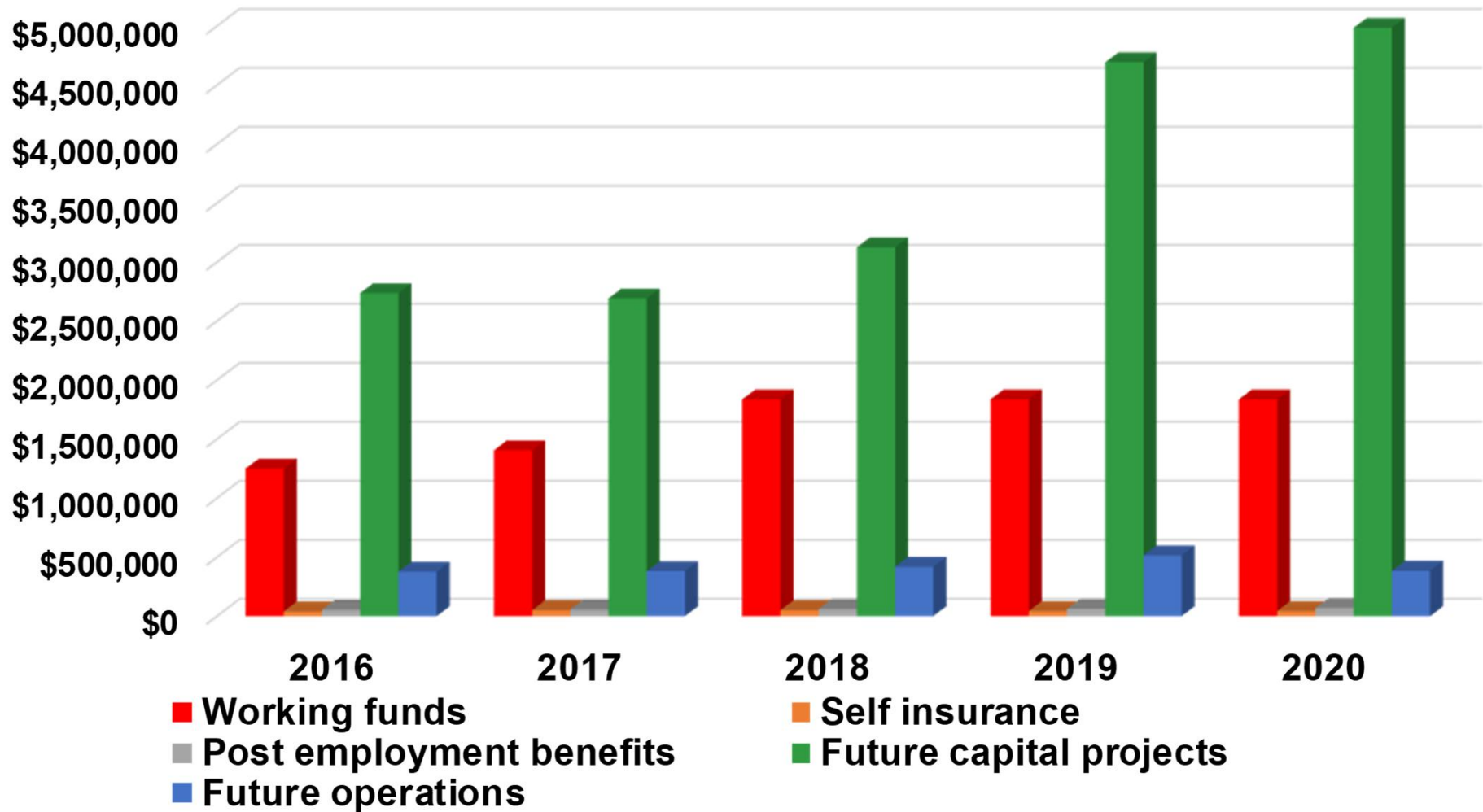
# Expenses – Segmented Information



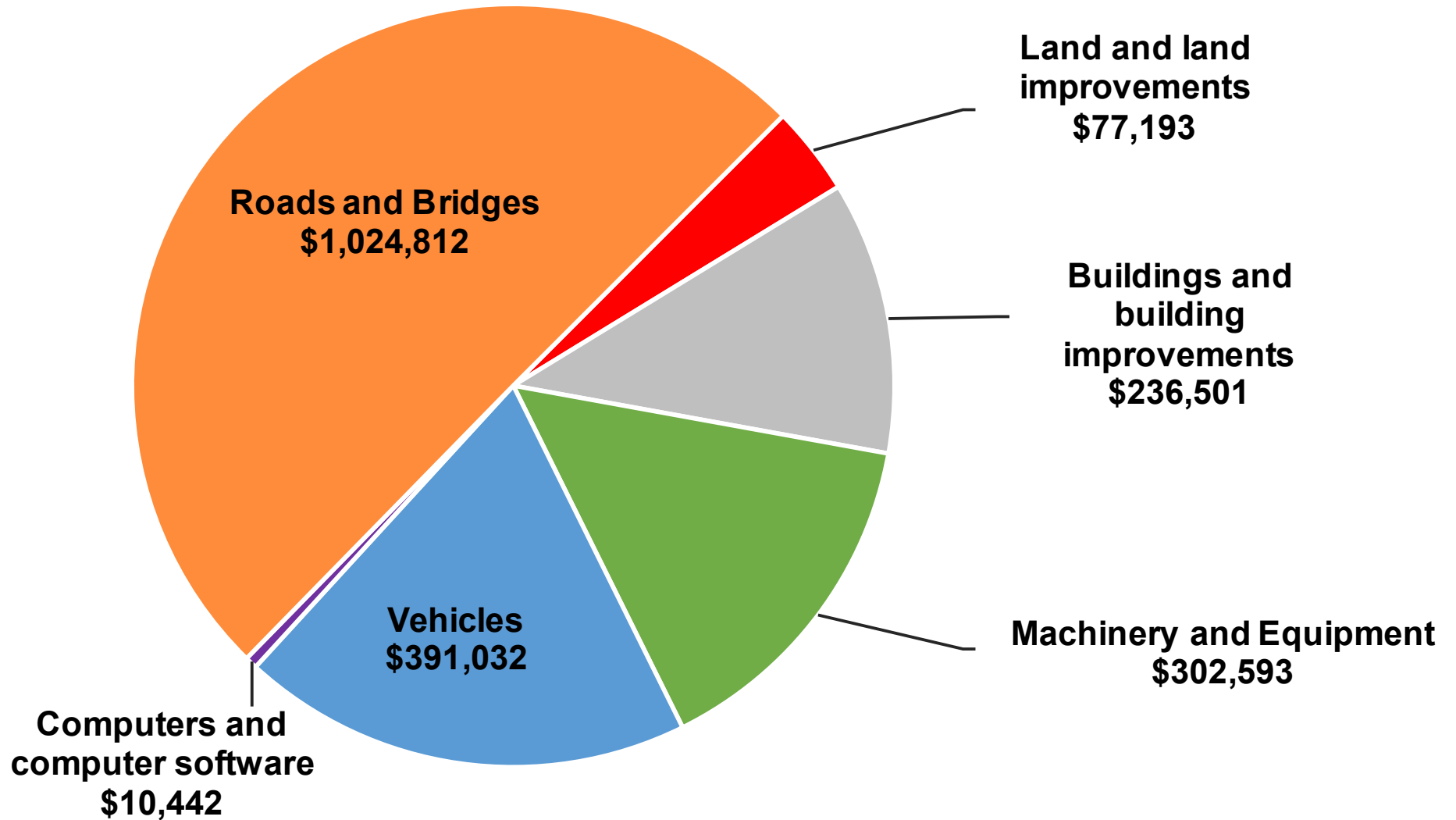
# Accumulated Surplus

	<b>2020</b>	<b>2019</b>
<b>Surplus (Deficit)</b>		
Invested in capital assets	\$ 26,604,047	\$ 26,285,611
Inventory held for resale	83,487	83,487
Unfunded employee future benefits	(138,681)	(140,745)
Unfunded landfill closure and post-closure Douro-Dummer Public Library	(277,000)	(271,000)
	-	(6,871)
Surplus	<u>\$ 26,271,853</u>	<u>\$ 25,950,482</u>
 <b>Reserves and Reserve Funds</b>		
Working funds	1,836,691	1,836,691
Self insurance	43,221	43,221
Post employment benefits	69,156	61,656
Future capital projects	4,985,284	4,693,074
Future operations	384,594	515,075
Reserves and Reserve Funds	<u>\$ 7,318,946</u>	<u>\$ 7,149,717</u>
 <b>Accumulated Surplus</b>	 <u>\$ 33,590,799</u>	 <u>\$ 33,100,199</u>

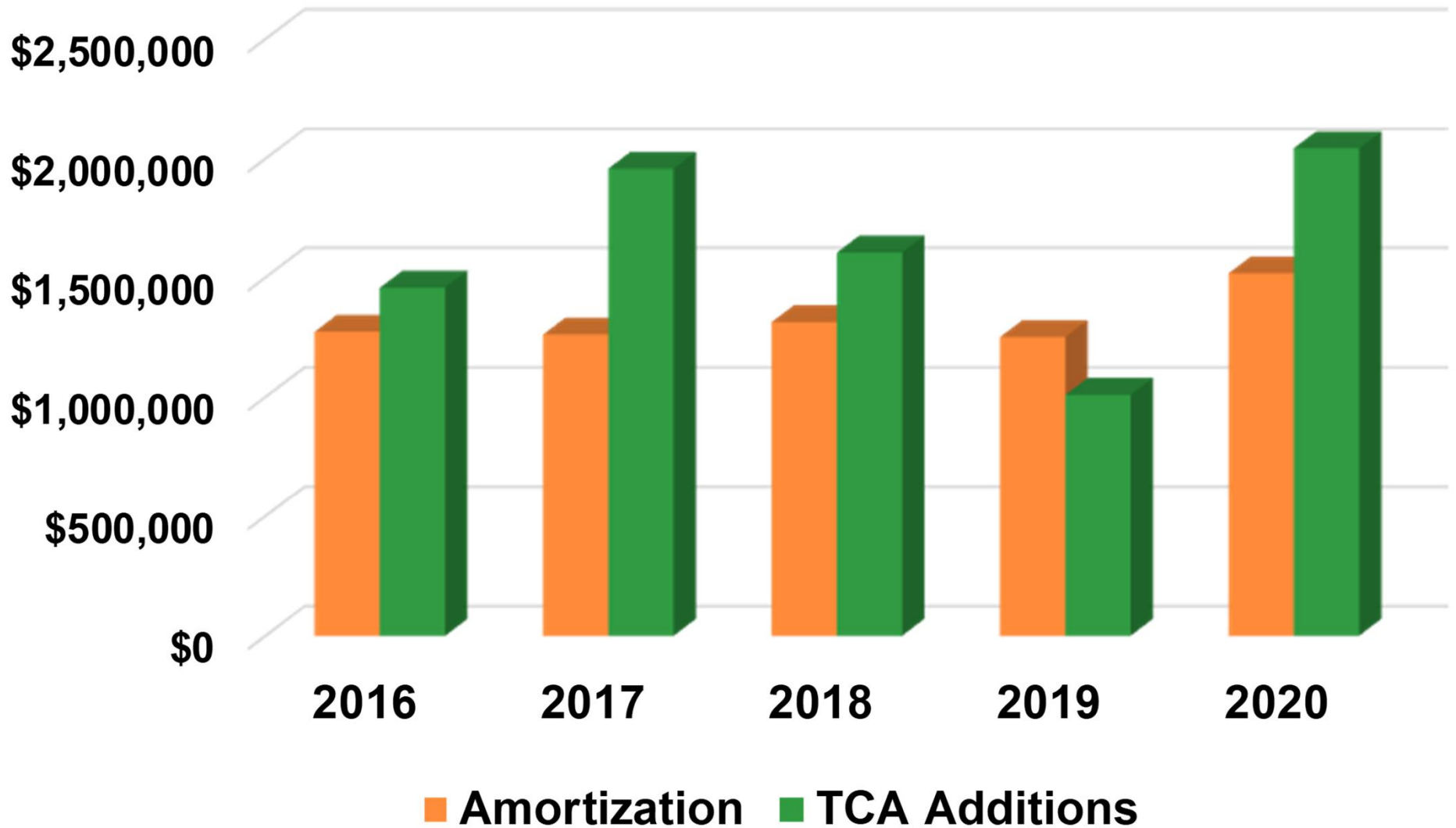
# Reserves and Reserve Funds



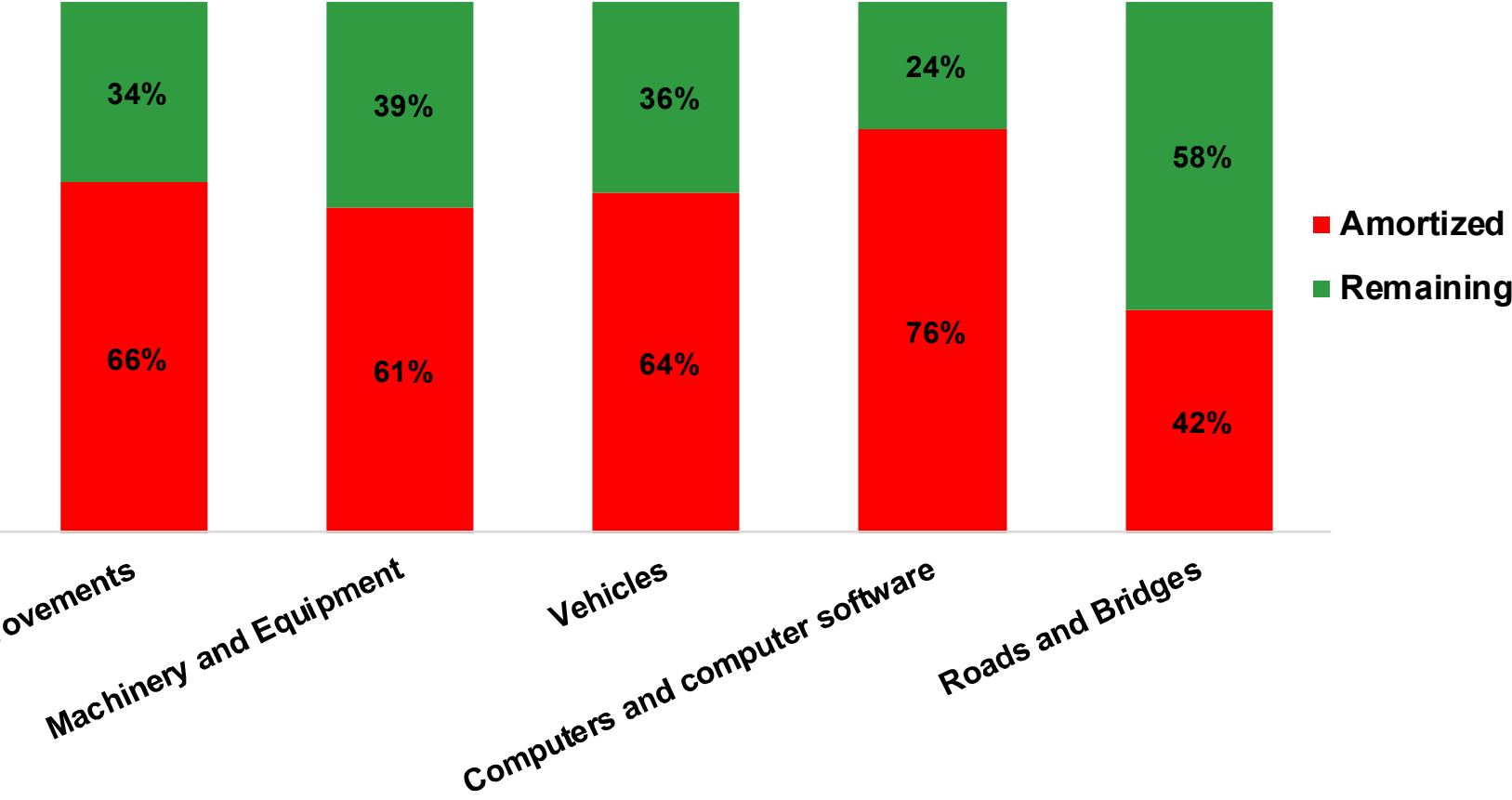
# Tangible Capital Assets – Additions



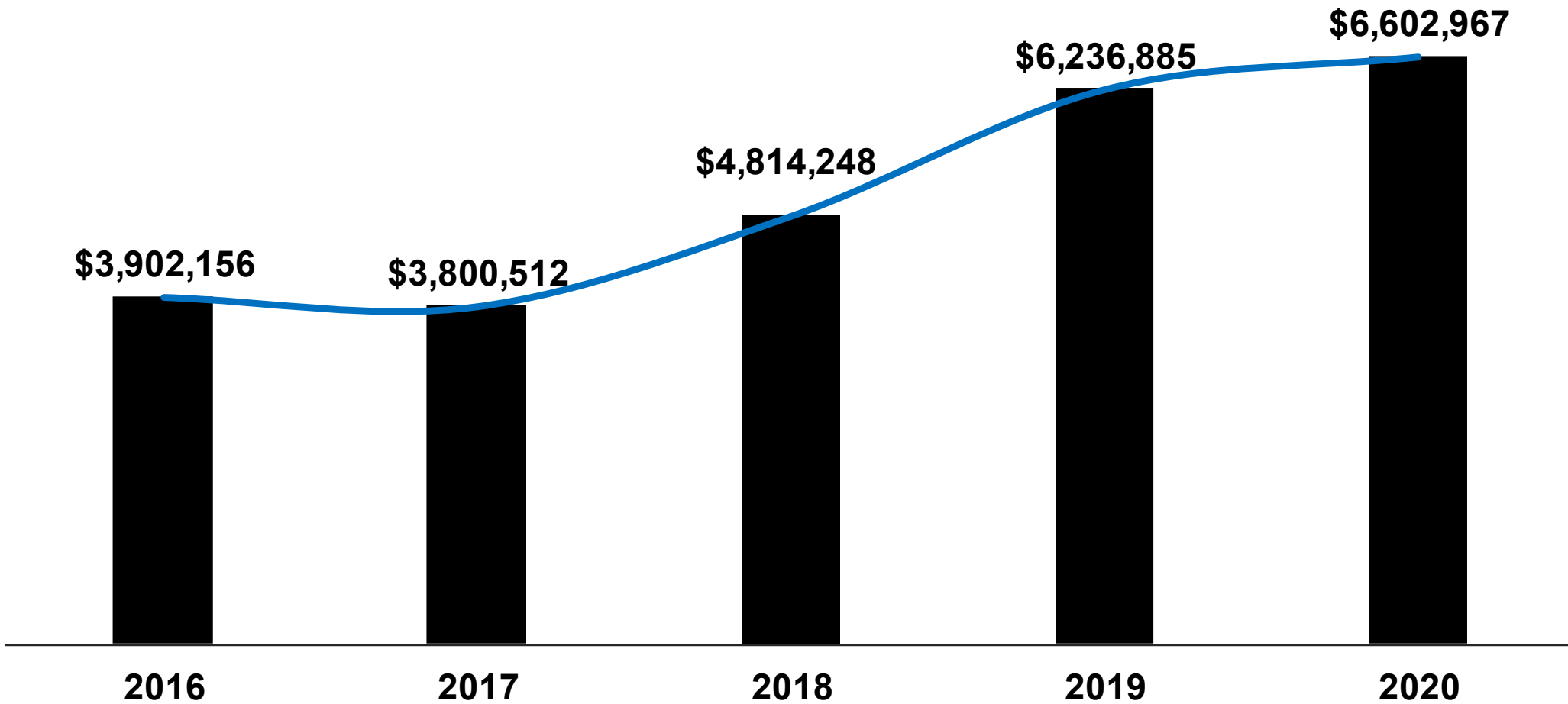
# Tangible Capital Asset Additions vs Amortization



# Tangible Capital Assets – Average Useful Life



# Net Financial Assets – 5 Year Trend





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